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Consolidated Financial Results for the Year Ended March 31, 2026 [Japanese GAAP]

May 12, 2026

Company name: Nishimatsu Construction Co., Ltd.

Listing: Tokyo

Securities code: 1820

URL: <https://www.nishimatsu.co.jp/>

Representative: Masakazu Hosokawa

Representative Director and President

Inquiries: Hiroshi Tamano

General Manager of Finance & Accounting Department

Telephone: +81-3(3502)0232

Scheduled date of Annual General Meeting of Shareholders: June 26, 2026

Scheduled date to commence dividend payments: June 29, 2026

Scheduled date to file annual securities report: June 19, 2026

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	396,030	8.0	28,029	32.8	27,384	35.4	24,066	37.2
March 31, 2025	366,811	(8.7)	21,098	12.1	20,225	3.3	17,543	41.6

(Note) Comprehensive income: Fiscal year ended March 31, 2026: ¥ 32,145 million [132.4%]
Fiscal year ended March 31, 2025: ¥ 13,829 million [(48.9)%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
March 31, 2026	609.56	—	13.1	4.3	7.1
March 31, 2025	444.46	—	10.3	3.5	5.8

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2026: ¥ (37) million
Fiscal year ended March 31, 2025: ¥ (15) million

(2) Consolidated Financial Position

As of	Total assets	Net assets	Owner's equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	686,012	204,420	28.4	4,936.16
March 31, 2025	592,046	181,190	29.1	4,361.27

(Reference) Equity: As of March 31, 2026: ¥ 194,901 million
As of March 31, 2025: ¥ 172,142 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	3,045	(7,458)	7,982	48,266
March 31, 2025	5,889	(36,250)	16,134	43,403

2. Dividends

	Annual dividends					Total dividends	Payout ratio (consolidated)	Dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2025	–	100.00	–	120.00	220.00	8,732	49.5	5.1
March 31, 2026	–	100.00	–	130.00	230.00	9,129	37.7	4.9
Fiscal year ending								
March 31, 2027 (Forecast)	–	110.00	–	140.00	250.00		48.2	

3. Consolidated Financial Results (Forecast) for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	440,000	11.1	28,500	1.7	26,500	(3.2)	20,500	(14.8)	519.19

* Notes:

(1) Significant changes in the scope of consolidation during the period: None

Newly included: – (Company name:)

Excluded: – (Company name:)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

1) Changes in accounting policies due to revisions to accounting standards and other regulations: None

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2026: 41,791,502 shares

March 31, 2025: 41,791,502 shares

2) Number of treasury shares at the end of the period:

March 31, 2026: 2,307,072 shares

March 31, 2025: 2,320,645 shares

3) Average number of shares outstanding during the period:

Fiscal year ended March 31, 2026: 39,481,322 shares

Fiscal year ended March 31, 2025: 39,471,063 shares

(Note) The number of treasury shares at the end of the fiscal year ended March 31, 2026 includes the Company's shares held by the Board Benefit Trust (BBT) (209,400 shares for the fiscal year ended March 31, 2026, and 224,000 shares for the fiscal year ended March 31, 2025). The Company's shares held by the BBT are included in the number of treasury shares to be deducted when calculating the average number of shares during the period (213,050 shares for the fiscal year ended March 31, 2026 and 224,325 shares for the fiscal year ended March 31, 2025).

(Reference) Overview of Non-Consolidated Operating Results

1. Non-Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(1) Non-Consolidated Operating Results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Net profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	379,412	9.0	27,028	32.4	27,022	33.9	24,433	39.3
March 31, 2025	347,988	(10.8)	20,420	11.5	20,182	5.8	17,535	43.4

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	618.86	—
March 31, 2025	444.26	—

(2) Non-Consolidated Financial Position

As of	Total assets	Net assets	Owner's equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	635,554	184,467	29.0	4,671.91
March 31, 2025	537,998	165,264	30.7	4,187.00

(Reference) Equity: As of March 31, 2026: ¥ 184,467 million
As of March 31, 2025: ¥ 165,264 million

2. Non-Consolidated Financial Results (Forecast) for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

Full year	Net sales		Operating profit		Ordinary profit		Net profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
	416,500	9.8	28,000	3.6	26,500	(1.9)	19,500	(20.2)	493.87

* This financial results report is exempt from review conducted by certified public accountants or an audit firm.

* Explanation about the appropriate usage of earnings forecasts and other special notes

The earnings forecasts contained in this document have been prepared based on information available as of the date of the announcement of this document. Therefore, actual results may differ due to various factors in the future. For the matters regarding earnings forecasts, please refer to "1. Overview of Operating Results, etc. (4) Future Outlook" on page 6 of the attached document.

○ **Table of Contents of Attached Documents**

1. Overview of Operating Results, etc.	2
(1) Overview of Operating Results for the Fiscal Year under Review	2
(2) Overview of Financial Position for the Fiscal Year under Review	6
(3) Overview of Cash Flow for the Fiscal Year under Review	6
(4) Future Outlook	6
(5) Basic Policy on Profit Distribution and Dividends for the Fiscal Year Under Review and the Next Fiscal Year	7
2. Basic Policy on Selection of Accounting Standards	8
3. Consolidated Financial Statements and Major Notes	9
(1) Consolidated Balance Sheets	9
(2) Consolidated Statements of Income and Comprehensive Income	11
Consolidated Statements of Income	11
Consolidated Statements of Comprehensive Income	13
(3) Consolidated Statements of Changes in Equity	14
(4) Consolidated Statements of Cash Flows	16
(5) Notes Regarding Consolidated Financial Statements	18
(Notes Regarding the Going Concern Assumption)	18
(Change in Scope of Consolidation)	18
(Additional Information)	19
(Segment Information, etc.)	20
(Per Share Information)	23
(Significant Subsequent Events)	24
4. Non-Consolidated Financial Statements	25
(1) Non-Consolidated Balance Sheets	25
(2) Non-Consolidated Statements of Income	29
(3) Non-Consolidated Statements of Changes in Equity	31
5. Others	35
Non-Consolidated Amounts of Construction Orders Received, Completed, and Carried Forward	35

1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year under Review

The Japanese economy during the fiscal year ended March 31, 2026 continued to recover gradually thanks to improvements in the employment and income environment. However, looking ahead, we still need to pay careful attention to the trends of crude oil prices accompanying the escalation of tensions in the Middle East, the effects of fluctuations in financial and foreign exchange markets, etc., and the effects of continuing price increases on the Japanese economy.

In the construction industry, construction investment is on an increasing trend in both public and private sectors. However, the effects of tight conditions in labor supply and demand, and the impact of rising prices of crude oil and other supplies on construction material and equipment prices and energy costs continue to require close attention.

Under such business climate, our corporate group's consolidated performance was as follows:

Construction business's orders received reached 381,014 million yen, a decrease by 48,704 million yen (down 11.3% year on year), owing to a decrease in domestic civil engineering projects, despite increases in domestic building projects and overseas construction.

Net sales increased by 29,219 million yen (up 8.0% year on year) to 396,030 million yen, caused by an increase in domestic civil engineering and domestic building projects, despite decreases in overseas construction, real estate business and other. Operating profit increased by 6,930 million yen (up 32.8% year on year) to 28,029 million yen, primarily owing to an increase in gross profit on completed construction contracts of domestic building projects. Ordinary profit increased by 7,159 million yen (up 35.4% year on year) to 27,384 million yen. Profit attributable to owners of parent increased by 6,522 million yen (up 37.2% year on year) to 24,066 million yen, mainly due to the recording of gain on sale of investment securities in extraordinary income.

The results of the reportable segments are as follows (segment results include internal net sales or transfers between segments).

① Civil Engineering Business

This reporting segment is mainly composed of sales from domestic civil engineering projects. Net sales in this segment increased by 12.9% year on year to 121,904 million yen, thanks to the smooth progress overall of construction projects. The segment's profit increased by 3.2% year on year to 9,120 million yen, due to an increase in gross profit on completed construction contracts in line with increase in net sales.

On the Company's non-consolidated basis, orders received from domestic civil engineering projects decreased by 107,959 million yen (down 57.0% year on year) to 81,594 million yen. Due to the abundant construction work on hand at the end of the previous period, we set a conservative order intake plan for the current period, but orders received exceeded the initial plan.

② Building Business

This reporting segment is mainly composed of sales of domestic building projects. Net sales in this segment increased by 12.1% year on year to 216,739 million yen, thanks to the smooth progress overall of construction projects. Segment profit increased by 114.7% year on year to 13,790 million yen due to the smooth progress of the revenue improvement plan, as well as to design change contracts secured for a large-scale project.

On the Company's non-consolidated basis, orders received for domestic building projects increased by 38,030 million yen (up 18.5% year on year) to 243,332 million yen thanks to an increase in private-sector building projects primarily resulting from a secured large-scale redevelopment contract.

③ International Business

This reporting segment is mainly composed of sales from overseas civil engineering and overseas building projects. Net sales in this segment decreased by 22.0% year on year to 36,290 million yen due to delays in the start of construction of civil engineering and delays and failures in orders received at subsidiaries for construction business. The segment loss was 2,363 million yen (compared to a segment loss of 802 million yen of the previous year) primarily due to decreases in net sales and expected design change contracts.

On the Company's non-consolidated basis, orders received for overseas projects increased by 29,844 million yen (up 198.3% year on year) to 44,892 million yen, due to securing a large-scale civil engineering contract in the Philippines.

④ Asset Value-Added Business

This reporting segment is mainly composed of sales and leasing income from real estate properties owned. Net sales in this segment decreased by 5.9% year on year to 25,487 million yen, mostly resulting from a decrease in the segment's sales business. Segment profit increased by 3.4% year on year to 7,730 million yen mainly due to an increase in profit of the sales business.

⑤ Regional Environmental Solutions Business

This reporting segment is mainly composed of sales from the renewable energy business and the community development projects. Net sales in this segment increased by 40.0% year on year to 748 million yen, but the segment loss was 805 million yen (compared to a segment loss of 734 million yen of the previous year).

The breakdown of construction business's orders received and net sales is as follows:

[Orders received]

Consolidated	381,014 million yen	(down 11.3% year on year)
Non-consolidated	369,819 million yen	(down 9.8% year on year)

(Breakdown of non-consolidated orders received)

Civil Engineering Business	81,594 million yen	(down 57.0% year on year)
Building Business	243,332 million yen	(up 18.5% year on year)
International Business	44,892 million yen	(up 198.3% year on year)
Public sector	109,747 million yen	(down 45.9% year on year)
Private sector	260,072 million yen	(up 25.5% year on year)

Major orders received

Client	Name of Project	Segment	Location
Individual Developer, Tsukiji 2-Chome District Type I Urban Redevelopment Project	New Construction Work for Facility Building, etc., Tsukiji 2-Chome District Type I Urban Redevelopment Project	Building Business	Tokyo
Ichikawa Baraki Special Purpose Company	CBRE IM Ichikawa Baraki New Building Construction (tentative name)	Building Business	Chiba
Department of Transportation (DOTr), Republic of the Philippines	Contract Package 105 of the Metro Manila Subway Project	International Business	Philippines
Zao Special Purpose Company	Prologis Park Tokai 1 Project	Building Business	Aichi
Honda Motor Co., Ltd.	Honda Motor Co., Ltd. Moka Site Fuel Cell Plant Repair Work	Building Business	Tochigi
Kanto Regional Development Bureau, Ministry of Land, Infrastructure, Transport and Tourism	2025 National Route 357 Tamagawa Tunnel Haneda Vertical Shaft Construction Work (Part 2)	Civil Engineering Business	Tokyo
Fukushima Regional Environmental Office, Ministry of the Environment	FY2025 Namie Town Designated Return-Residential Area, Demolition and Removal of Disaster-Damaged Buildings and Decontamination Works (Part 3)	Civil Engineering Business	Fukushima
Hokuriku Regional Development Bureau, Ministry of Land, Infrastructure, Transport and Tourism	2025–2027 Route 249 Wajima Bypass Road Restoration Work (Part 1)	Civil Engineering Business	Ishikawa

[Net sales]

Consolidated	396,030 million yen	(up 8.0% year on year)
(of which, real estate business, etc.)	28,255 million yen	(down 7.4% year on year)
Non-consolidated	379,412 million yen	(up 9.0% year on year)
(of which, real estate business, etc.)	24,173 million yen	(down 9.4% year on year)

(Construction business: breakdown of non-consolidated net sales)

Civil Engineering Business	121,143 million yen	(up 13.0% year on year)
Building Business	215,034 million yen	(up 12.6% year on year)
International Business	19,061 million yen	(down 17.5% year on year)
Public sector	122,297 million yen	(up 0.7% year on year)
Private sector	232,941 million yen	(up 16.6% year on year)

<Major completed projects>

Client	Name of Project	Segment	Location
Singapore's Public Utilities Board	Deep-Bore Sewer Trunk Line Tunnel Area T10 Construction	International Business	Singapore
Tokyu Land Corporation, Itochu Corporation, Itochu Property Development, Ltd.	New Construction Work for LOGI'Q Hasuda (tentative name)	Building Business	Saitama
DAIKYO INCORPORATED, Keihan Real Estate Co., Ltd., Misawa Homes Hokkaido Co., Ltd., Hokkaido Branch of DAIWA HOUSE INDUSTRY CO., LTD., KIMURA CO., LTD.	New Building Construction for Sapporo Station East Project (tentative name)	Building Business	Hokkaido
Kanto Regional Development Bureau, Ministry of Land, Infrastructure, Transport and Tourism	FY2022 Temporary Diversion Passage Construction for the Airport Access Railway Linkage Passage, Tokyo International Airport	Civil Engineering Business	Tokyo
Tokai Regional Agricultural Administration Office, Ministry of Agriculture, Forestry and Fisheries	Meiji Main Stream (Upstream) Shield Tunnel Works, Yahagi River Integrated Phase II Farmland Disaster-Prevention Project	Civil Engineering Business	Aichi
Asahi Kasei Corp.	5DS Construction Work	Building Business	Miyazaki
Kanto Regional Development Bureau, Ministry of Land, Infrastructure, Transport, and Tourism	2022 Tama River Daimaru Weir Installation and Associated Works	Civil Engineering Business	Tokyo
Shikoku Regional Development Bureau, Ministry of Land, Infrastructure, Transport, and Tourism	FY2022-2024 Tokushima Integrated Legal Affairs Government Building Construction and Associated Works	Building Business	Tokushima

(2) Overview of Financial Position for the Fiscal Year under Review

Total assets at the end of the fiscal year under review increased by 93,965 million yen (up 15.9%) to 686,012 million yen, compared to the end of the previous consolidated fiscal year, primarily owing to increases in notes receivable, accounts receivable from completed construction contracts and other, and costs on construction contracts in progress.

Total liabilities increased by 70,735 million yen (up 17.2%) compared to the end of the previous consolidated fiscal year to 481,591 million yen, owing to increases in deposits received, interest-bearing debt, such as short-term borrowings, advances received on construction contracts in progress, etc.

Total net assets increased by 23,230 million yen (up 12.8%) compared to the end of the previous consolidated fiscal year to 204,420 million yen, primarily due to the recording of net profit, and an increase in valuation difference on available-for-sale securities.

Assets increased due to a temporary large increase in notes receivable, accounts receivable from completed construction contracts and other, and the owner's equity ratio decreased by 0.7 percentage points from the end of the previous consolidated fiscal year to 28.4%.

(3) Overview of Cash Flow for the Fiscal Year under Review

The balance of cash and cash equivalents at the end of the fiscal year under review increased by 4,862 million yen (up 11.2%) compared to the end of the previous fiscal year to 48,266 million yen.

Cash flows from operating activities showed an excess of income of 3,045 million yen (compared to 5,889 million yen excess of income of the previous fiscal year) with profit before income taxes increasing greatly to 33,986 million yen, and funds increasing due to increases in deposits received and advances received on construction contracts in progress, despite a decrease in funds resulting from an increase in trade receivables, and other factors.

Cash flows from investing activities showed an excessive expenditure of 7,458 million yen (compared to 36,250 million yen excessive expenditure of the previous fiscal year) owing to a decrease in funds primarily due to the purchase of property, plant and equipment, despite an increase in funds due to the sales of investment securities.

Cash flows from financing activities showed an excess of income of 7,982 million yen (compared to 16,134 million yen excess of income of the previous fiscal year) owing to an increase in funds due to the issuance of commercial papers, etc., despite a decrease in funds due to dividends paid.

(4) Future Outlook

Regarding the next fiscal year, in the construction industry, construction investment is on an increasing trend in both public and private sectors. However, it is believed that the effects of tight conditions in labor supply and demand, and the impact of rising prices of crude oil and other supplies on construction material and equipment prices and energy costs continue to require close attention. Under such a business climate, we forecast the results for the fiscal year ending March 31, 2027 as follows:

[Consolidated]

Construction orders received	415,000	million yen	(up 8.9% year on year)
Net sales	440,000	million yen	(up 11.1% year on year)
(of which, real estate business, etc.)	49,000	million yen)	(up 73.4% year on year)
Operating profit	28,500	million yen	(up 1.7% year on year)
Ordinary profit	26,500	million yen	(down 3.2% year on year)
Profit attributable to owners of parent	20,500	million yen	(down 14.8% year on year)

[Non-consolidated]

Construction orders received	400,000	million yen	(up 8.2% year on year)
Net sales	416,500	million yen	(up 9.8% year on year)
(of which, real estate business, etc.)	41,500	million yen)	(up 71.7% year on year)
Operating profit	28,000	million yen	(up 3.6% year on year)
Ordinary profit	26,500	million yen	(down 1.9% year on year)
Profit	19,500	million yen	(down 20.2% year on year)

(Note) The above forecast was prepared based on the currently available information, and therefore, actual results may differ due to various factors in the future.

(5) Basic Policy on Profit Distribution and Dividends for the Fiscal Year Under Review and the Next Fiscal Year

To strengthen our management base aimed at sustainable growth, we are enhancing internal reserves while adhering to the fundamental principle of providing stable and continuous shareholder returns. In addition, from fiscal year 2024, we have changed our dividend policy from a payout ratio basis to a dividend on equity (DOE) ratio of approximately 5%.

In accordance with these fundamental policies and in light of the financial results, the Company intends to pay a year-end dividend for the current fiscal year of 130 yen per share, representing an increase of 10 yen per share from the previous forecast. As a result, including the interim dividend of 100 yen per share, the annual dividend for the current fiscal year is expected to amount to 230 yen per share.

In addition, in order to ensure the steady execution of proactive growth investments, including M&A, as outlined in “Nishimatsu-Vision 2035” announced today, the Company will further strengthen its financial soundness and remain committed to achieving sustainable growth and creating new medium- to long-term corporate value.

With respect to the annual dividend for the next fiscal year, as set forth in the “Medium-Term Management Plan 2028” announced today, the Company intends to maintain a stable dividend with a dividend on equity (DOE) ratio of approximately 5%, and plans to pay JPY 250 per share, including an interim dividend of JPY 110 per share.

2. Basic Policy on Selection of Accounting Standards

The Group prepares the Company's consolidated financial statements in accordance with the "Ordinance on Terminology, Forms, and Preparation Methods of Consolidated Financial Statements" (Ordinance of the Ministry of Finance No. 28 of 1976), presented in accordance with the "Regulation for Enforcement of the Construction Business Act" (Ordinance of the Ministry of Construction No. 14 of 1949) to maintain comparability of the consolidated financial statements between companies as well as between periods.

Regarding international accounting standards, the Group will appropriately determine its adoption while considering various circumstances in Japan and overseas.

3. Consolidated Financial Statements and Major Notes**(1) Consolidated Balance Sheets**

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	43,418	48,273
Notes receivable, accounts receivable from completed construction contracts and other	213,590	264,732
Real estate for sale	1,813	14,870
Costs on construction contracts in progress	15,101	22,316
Costs on real estate business and other	1,859	3,198
Raw materials and supplies	877	1,090
Advances paid	13,418	15,396
Other	9,090	21,115
Allowance for doubtful accounts	(22)	(28)
Total current assets	299,147	390,966
Non-current assets		
Property, plant and equipment		
Buildings and structures	96,617	101,054
Machinery, vehicles, tools, furniture and fixtures	11,405	12,345
Land	102,082	94,316
Leased assets	108	137
Construction in progress	14,177	18,388
Accumulated depreciation	(41,550)	(41,541)
Total property, plant and equipment	182,842	184,701
Intangible assets	8,312	7,959
Investments and other assets		
Investment securities	86,058	82,092
Long-term loans receivable	7,799	9,907
Retirement benefit asset	3,341	5,364
Deferred tax assets	161	271
Other	4,747	5,103
Allowance for doubtful accounts	(364)	(354)
Total investments and other assets	101,744	102,385
Total non-current assets	292,898	295,046
Total assets	592,046	686,012

NISHIMATSU CONSTRUCTION CO., LTD. (1820)
Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	63,830	71,878
Short-term borrowings	42,848	65,858
Commercial papers	20,000	30,000
Current portion of bonds payable	15,000	19,000
Income taxes payable	3,582	8,079
Advances received on construction contracts in progress	32,629	45,665
Deposits received	68,320	95,656
Provision for warranties for completed construction	1,829	1,478
Provision for bonuses	4,680	4,660
Provision for bonuses for directors (and other officers)	114	210
Provision for loss on construction contracts	1,214	968
Provision for loss on real estate business and other	2	-
Asset retirement obligations	-	28
Other	6,808	4,492
Total current liabilities	260,859	347,976
Non-current liabilities		
Bonds payable	96,000	97,000
Long-term borrowings	40,364	20,974
Deferred tax liabilities	253	2,789
Provision for share awards for directors (and other officers)	251	243
Provision for environmental measures	-	1
Retirement benefit liability	6,317	5,441
Asset retirement obligations	905	1,173
Other	5,904	5,990
Total non-current liabilities	149,996	133,614
Total liabilities	410,855	481,591
Net assets		
Shareholders' equity		
Share capital	23,513	23,513
Capital surplus	20,795	20,795
Retained earnings	122,249	137,422
Treasury shares	(8,220)	(8,177)
Total shareholders' equity	158,337	173,555
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	10,826	14,285
Deferred gains or losses on hedges	5	-
Foreign currency translation adjustment	3,780	5,891
Remeasurements of defined benefit plans	(807)	1,168
Total accumulated other comprehensive income	13,805	21,346
Non-controlling interests	9,047	9,519
Total net assets	181,190	204,420
Total liabilities and net assets	592,046	686,012

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales		
Net sales of completed construction contracts	336,286	367,774
Net sales in real estate business and other	30,524	28,255
Total net sales	366,811	396,030
Cost of sales		
Cost of sales of completed construction contracts	302,855	325,424
Cost of sales in real estate business and other	19,847	16,322
Total cost of sales	322,702	341,746
Gross profit		
Gross profit on completed construction contracts	33,430	42,349
Gross profit on real estate business and other	10,677	11,933
Total gross profit	44,108	54,283
Selling, general and administrative expenses	23,009	26,254
Operating profit	21,098	28,029
Non-operating income		
Interest income	402	490
Dividend income	732	598
Foreign exchange gains	–	403
Other	467	694
Total non-operating income	1,602	2,186
Non-operating expenses		
Interest expenses	1,575	2,315
Financing expenses	117	155
Foreign exchange losses	521	–
Share of loss of entities accounted for using equity method	15	37
Other	245	321
Total non-operating expenses	2,476	2,830
Ordinary profit	20,225	27,384
Extraordinary income		
Gain on sale of non-current assets	5	14
Gain on sale of investment securities	7,005	8,338
Compensation income	345	–
Settlement income	–	500
Other	232	5
Total extraordinary income	7,589	8,858
Extraordinary losses		
Loss on sale of non-current assets	456	25
Loss on retirement of non-current assets	339	67
Impairment losses	2,072	1,612
Loss on development businesses	–	246
Loss on valuation of investment securities	170	102
Other	235	202
Total extraordinary losses	3,273	2,256

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit before income taxes	24,540	33,986
Income taxes - current	5,399	10,193
Income taxes - deferred	1,561	(59)
Total income taxes	6,961	10,133
Profit	17,579	23,852
Profit (loss) attributable to non-controlling interests	36	(213)
Profit attributable to owners of parent	17,543	24,066

NISHIMATSU CONSTRUCTION CO., LTD. (1820)
Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

Consolidated Statements of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit	17,579	23,852
Other comprehensive income		
Valuation difference on available-for-sale securities	(6,078)	3,458
Deferred gains or losses on hedges	(28)	(10)
Foreign currency translation adjustment	2,881	2,514
Remeasurements of defined benefit plans, net of tax	(327)	1,976
Share of other comprehensive income of entities accounted for using equity method	(196)	352
Total other comprehensive income	(3,750)	8,292
Comprehensive income	13,829	32,145
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	12,849	31,607
Comprehensive income attributable to non-controlling interests	979	537

(3) Consolidated Statements of Changes in Equity

For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	23,513	20,792	163,358	(57,344)	150,320
Changes during period					
Dividends of surplus			(9,526)		(9,526)
Profit attributable to owners of parent			17,543		17,543
Change in scope of consolidation					–
Purchase of treasury shares				(6)	(6)
Disposal of treasury shares				4	4
Cancellation of treasury shares		(0)	(49,125)	49,125	–
Change in ownership interest of parent due to transactions with non-controlling interests		2			2
Net changes in items other than shareholders' equity					
Total changes during period	–	2	(41,108)	49,123	8,017
Balance at end of period	23,513	20,795	122,249	(8,220)	158,337

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	16,905	19	2,053	(479)	18,498	8,037	176,856
Changes during period							
Dividends of surplus							(9,526)
Profit attributable to owners of parent							17,543
Change in scope of consolidation							–
Purchase of treasury shares							(6)
Disposal of treasury shares							4
Cancellation of treasury shares							–
Change in ownership interest of parent due to transactions with non-controlling interests							2
Net changes in items other than shareholders' equity	(6,078)	(14)	1,727	(327)	(4,693)	1,009	(3,683)
Total changes during period	(6,078)	(14)	1,727	(327)	(4,693)	1,009	4,333
Balance at end of period	10,826	5	3,780	(807)	13,805	9,047	181,190

For the fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	23,513	20,795	122,249	(8,220)	158,337
Changes during period					
Dividends of surplus			(8,732)		(8,732)
Profit attributable to owners of parent			24,066		24,066
Change in scope of consolidation			(160)		(160)
Purchase of treasury shares				(5)	(5)
Disposal of treasury shares				49	49
Cancellation of treasury shares					–
Change in ownership interest of parent due to transactions with non-controlling interests		0			0
Net changes in items other than shareholders' equity					
Total changes during period	–	0	15,173	43	15,217
Balance at end of period	23,513	20,795	137,422	(8,177)	173,555

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	10,826	5	3,780	(807)	13,805	9,047	181,190
Changes during period							
Dividends of surplus							(8,732)
Profit attributable to owners of parent							24,066
Change in scope of consolidation							(160)
Purchase of treasury shares							(5)
Disposal of treasury shares							49
Cancellation of treasury shares							–
Change in ownership interest of parent due to transactions with non-controlling interests							0
Net changes in items other than shareholders' equity	3,458	(5)	2,110	1,976	7,541	471	8,012
Total changes during period	3,458	(5)	2,110	1,976	7,541	471	23,230
Balance at end of period	14,285	–	5,891	1,168	21,346	9,519	204,420

(4) Consolidated Statements of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	24,540	33,986
Depreciation	4,452	5,058
Amortization of goodwill	8	9
Impairment losses	2,072	1,612
Loss on development businesses	–	246
Increase (decrease) in allowance for doubtful accounts	(76)	(3)
Increase (decrease) in provision for loss on construction contracts	(3,166)	(246)
Increase (decrease) in provision for loss on real estate business and other	2	(2)
Increase (decrease) in provision for warranties for completed construction	(360)	(350)
Increase (decrease) in retirement benefit liability	(128)	(31)
Interest and dividend income	(1,134)	(1,088)
Interest expenses	1,575	2,315
Foreign exchange losses (gains)	177	(551)
Share of loss (profit) of entities accounted for using equity method	15	37
Loss (gain) on sale of non-current assets	451	11
Loss on retirement of non-current assets	339	67
Compensation income	(345)	–
Settlement income	–	(500)
Loss (gain) on sale of investment securities	(7,005)	(8,338)
Loss (gain) on valuation of investment securities	170	102
Decrease (increase) in trade receivables	(8,584)	(50,475)
Decrease (increase) in costs on construction contracts in progress	111	(7,171)
Decrease (increase) in other inventories	7,642	2,420
Decrease (increase) in other assets	5,909	(14,236)
Increase (decrease) in trade payables	(17,510)	7,498
Increase (decrease) in advances received on construction contracts in progress	4,643	12,986
Increase (decrease) in deposits received	(1,348)	27,332
Increase (decrease) in other liabilities	(1,593)	(2,015)
Other, net	179	647
Subtotal	11,038	9,321
Interest and dividends received	1,395	1,710
Interest paid	(1,535)	(2,323)
Proceeds from compensation	345	–
Settlement received	–	500
Loss on development business	–	(246)
Income taxes paid	(5,354)	(5,916)
Net cash provided by (used in) operating activities	5,889	3,045

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from investing activities		
Purchase of short-term and long-term investment securities	(23,730)	(8,983)
Proceeds from sale and redemption of short-term and long-term investment securities	12,396	26,351
Purchase of property, plant and equipment and intangible assets	(24,048)	(23,350)
Proceeds from sale of property, plant and equipment and intangible assets	–	328
Payments from sale of property, plant and equipment and intangible assets	(7)	–
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	–	43
Loan advances	(786)	(1,953)
Proceeds from collection of loans receivable	22	122
Net decrease (increase) in time deposits	(14)	14
Other payments	(83)	(33)
Other proceeds	0	2
Net cash provided by (used in) investing activities	(36,250)	(7,458)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(7,600)	(340)
Net increase (decrease) in commercial papers	20,000	10,000
Proceeds from long-term borrowings	14,210	2,145
Repayments of long-term borrowings	–	(22)
Proceeds from issuance of bonds	20,000	20,000
Redemption of bonds	(20,000)	(15,000)
Proceeds from share issuance to non-controlling shareholders	39	–
Net decrease (increase) in treasury shares	(1)	43
Dividends paid	(9,520)	(8,749)
Dividends paid to non-controlling interests	(6)	(6)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	–	(59)
Other, net	(987)	(29)
Net cash provided by (used in) financing activities	16,134	7,982
Effect of exchange rate change on cash and cash equivalents	1,098	1,299
Net increase (decrease) in cash and cash equivalents	(13,128)	4,869
Cash and cash equivalents at beginning of period	56,532	43,403
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	–	(6)
Cash and cash equivalents at end of period	43,403	48,266

(5) Notes Regarding Consolidated Financial Statements

(Notes Regarding the Going Concern Assumption)

Not applicable.

(Change in Scope of Consolidation)

Following a stock acquisition, Ougi Consultants Co., Ltd. is included within the scope of consolidation from the fiscal year ended March 31, 2026. Furthermore, because it has lost importance, Hanoi PH Investment Pte. Ltd. is excluded from the scope of consolidation from the fiscal year ended March 31, 2026.

(Additional Information)

(Transaction of Delivering the Company's Shares to Directors and Other Officers Through a Trust)

(1) Overview of transaction

Pursuant to the resolution of the 84th Annual General Meeting of Shareholders held on June 29, 2021, the Company has introduced a performance-linked, share-based compensation plan in which the Company's common shares and the money equivalent to the amount of the Company's common shares converted at market price are provided through a trust, as part of compensation for the Company's Directors (excluding those who are members of the Audit and Supervisory Committee and other Directors who are Outside Directors) and Executive Officers (hereafter, eligible persons are collectively referred to as the "Eligible Officers"). Following the introduction of this plan, the Company contributes cash to Custody Bank of Japan, Ltd. (trust account E), a re-trust trustee of Mizuho Trust & Banking Co., Ltd., the trustee, and purchases the Company's shares using this cash as funds.

(2) The Company's shares remaining in the trust

Regarding the accounting treatment of such Board Benefit Trust, the gross method has been applied in accordance with "Practical Solution on Transactions of Delivering the Company's Own Stock to Employees etc. through Trusts" (PITF No. 30, March 26, 2015). With this method, the Company's shares held by the trust are recorded as "treasury shares" under shareholders' equity at the book value in the trust. Disposal of treasury shares is recognized at the time when the Company's shares are delivered to the Eligible Officers through the trust.

The book value and the number of the Company's shares remaining in the trust are 755 million yen and 224 thousand shares as of the end of the previous fiscal year and 706 million yen and 209 thousand shares as of the end of the fiscal year under review.

(Segment Information, etc.)

1. Overview of Reportable Segments

(1) Method to determine reportable segments

The Company's reportable segments are constituent units of the Company for which separate financial information is available, and which are subject to periodical review by the Board of Directors to determine allocation of management resources and evaluate the performance.

The Company consists of segments by business type and its five reportable segments are "Civil Engineering Business," "Building Business," "International Business," "Asset Value-Added Business," and "Regional Environmental Solutions Business."

(2) Types of products and services that belong to each reportable segment

Civil Engineering Business: domestic civil engineering contracts and civil engineering related business

Building Business: domestic building construction contracts and building construction related business

International Business: overseas construction work contracts and construction work related business

Asset Value-Added Business: leases and sale of real estate, asset management, and other businesses

Regional Environmental Solutions Business: renewable energy, community development, and other businesses

2. Method of Calculating Net Sales, Profit or Loss, Assets, Liabilities, and Other Items by Reportable Segment

The accounting treatment for reported segments is generally the same as that adopted for preparing the consolidated financial statements. In addition, internal sales and transfers between segments are based on prevailing market prices.

3. Information Regarding Amounts of Net Sales, Profit or Loss, Assets, Liabilities, and Other Items by Reportable Segment

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reportable Segments					Total	Adjustment (Note) 1	Amount stated on the Consolidated Statements of Income (Note) 2
	Civil Engineering Business	Building Business	International Business	Asset Value- Added Business	Regional Environmental Solutions Business			
Net sales								
Sales to external clients	107,994	193,154	38,317	26,808	535	366,811	–	366,811
Internal sales or transfers between segments	–	227	8,181	287	–	8,695	(8,695)	–
Total	107,994	193,382	46,498	27,096	535	375,506	(8,695)	366,811
Segment profit (loss)	8,839	6,421	(802)	7,479	(734)	21,204	(105)	21,098
Other items								
Depreciation	619	583	125	2,990	133	4,452	–	4,452

(Notes) 1: The segment profit (loss) adjustment amount of (105) million yen is the result of elimination of inter-segment transactions.

2: The segment profit (loss) is adjusted to be recorded as operating profit (loss) in the Consolidated Statements of Income.

3: Assets for each segment are not shown because assets are not allocated to business segments.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Reportable Segments					Total	Adjustment (Note) 1	Amount stated on the Consolidated Statements of Income (Note) 2
	Civil Engineering Business	Building Business	International Business	Asset Value- Added Business	Regional Environmental Solutions Business			
Net sales								
Sales to external clients	121,904	216,729	31,630	25,016	748	396,030	–	396,030
Internal sales or transfers between segments	–	10	4,660	471	–	5,142	(5,142)	–
Total	121,904	216,739	36,290	25,487	748	401,172	(5,142)	396,030
Segment profit (loss)	9,120	13,790	(2,363)	7,730	(805)	27,473	555	28,029
Other items								
Depreciation	911	848	133	3,094	70	5,058	–	5,058

(Notes) 1: The segment profit (loss) adjustment amount of 555 million yen is the result of elimination of inter-segment transactions.

2: The segment profit (loss) is adjusted to be recorded as operating profit (loss) in the Consolidated Statements of Income.

3: Assets for each segment are not shown because assets are not allocated to business segments.

(Per Share Information)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net assets per share	4,361.27 yen	4,936.16 yen
Basic earnings per share	444.46 yen	609.56 yen

(Notes) 1: Diluted earnings per share are not shown because no dilutive shares exist.

2: The basis for the calculation of basic earnings per share is as follows:

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit attributable to owners of parent (Millions of yen)	17,543	24,066
Amount not attributable to common shareholders (Millions of yen)	—	—
Profit attributable to owners of parent relating to common shares (Millions of yen)	17,543	24,066
Average number of common shares outstanding during the period (Thousand shares)	39,471	39,481

* The Company's shares remaining in the Board Benefit Trust (BBT) recorded as treasury shares under shareholders' equity are included in the number of treasury shares to be deducted when calculating the average number of shares outstanding during the period for the calculation of basic earnings per share. The average number of treasury shares deducted during the period for the calculation of basic earnings per share is 224 thousand shares for the previous fiscal year and 213 thousand shares for the fiscal year under review.

3: The basis for the calculation of net assets per share is as follows:

	As of March 31, 2025	As of March 31, 2026
Total amount of net assets (Millions of yen)	181,190	204,420
Amount deducted from the total amount of net assets (Millions of yen)	9,047	9,519
(of which, non-controlling interests)	(9,047)	(9,519)
Net assets at the end of the period relating to common shares (Millions of yen)	172,142	194,901
Number of common shares at the end of the period used for the calculation of net assets per share (Thousand shares)	39,470	39,484

* The Company's shares remaining in the Board Benefit Trust (BBT) recorded as treasury shares under shareholders' equity are included in the number of treasury shares to be deducted from the total number of issued shares at the end of the period for the calculation of net assets per share. The number of treasury shares deducted for the calculation of net assets per share is 224 thousand shares at the end of the previous fiscal year and 209 thousand shares at the end of the fiscal year under review.

(Significant Subsequent Events)

Not applicable.

4. Non-Consolidated Financial Statements**(1) Non-Consolidated Balance Sheets**

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	26,754	31,956
Notes receivable - trade	1,598	4,664
Accounts receivable from completed construction contracts	208,103	256,622
Investments in leases	143	–
Real estate for sale	1,816	14,910
Costs on construction contracts in progress	14,602	21,420
Costs on real estate business and other	1,859	3,198
Raw materials and supplies	854	891
Short-term loans receivable	269	5
Short-term loans receivable from subsidiaries and associates	157	1,530
Prepaid expenses	777	912
Advances paid	13,441	15,442
Other	5,291	18,308
Allowance for doubtful accounts	(1,648)	(28)
Total current assets	274,022	369,836
Non-current assets		
Property, plant and equipment		
Buildings	89,224	88,380
Accumulated depreciation	(28,672)	(28,360)
Buildings, net	60,552	60,020
Structures	3,228	2,972
Accumulated depreciation	(1,725)	(1,511)
Structures, net	1,502	1,460
Machinery and equipment	8,150	8,434
Accumulated depreciation	(6,805)	(6,856)
Machinery and equipment, net	1,344	1,577
Vehicles	318	297
Accumulated depreciation	(280)	(254)
Vehicles, net	37	43
Tools, furniture and fixtures	2,435	2,682
Accumulated depreciation	(1,990)	(2,136)
Tools, furniture and fixtures, net	444	545
Land	84,914	75,488
Leased assets	108	137
Accumulated depreciation	(48)	(48)
Leased assets, net	59	89
Construction in progress	1,574	4,358
Total property, plant and equipment	150,432	143,583

NISHIMATSU CONSTRUCTION CO., LTD. (1820)
Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Intangible assets		
Leasehold interests in land	445	160
Software	3,079	3,041
Other	4,706	4,572
Total intangible assets	8,231	7,773
Investments and other assets		
Investment securities	58,600	61,741
Shares of subsidiaries and associates	25,433	28,462
Investments in capital	25	25
Investments in capital of subsidiaries and associates	4,568	4,524
Long-term loans receivable	315	666
Long-term loans receivable from employees	0	0
Long-term loans receivable from subsidiaries and associates	7,803	9,563
Long-term prepaid expenses	18	72
Prepaid pension costs	4,440	4,358
Other	4,468	6,926
Allowance for doubtful accounts	(364)	(1,981)
Total investments and other assets	105,311	114,361
Total non-current assets	263,975	265,718
Total assets	537,998	635,554

NISHIMATSU CONSTRUCTION CO., LTD. (1820)
Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes payable - trade	474	186
Electronically recorded obligations - operating	13,523	15,053
Accounts payable for construction contracts	42,801	50,558
Short-term borrowings	32,370	65,270
Commercial papers	20,000	30,000
Current portion of bonds payable	15,000	19,000
Accounts payable - other	5,711	3,204
Accrued expenses	111	122
Income taxes payable	3,463	7,766
Advances received on construction contracts in progress	31,968	45,392
Deposits received	68,222	95,595
Unearned revenue	4	4
Provision for warranties for completed construction	1,829	1,478
Provision for bonuses	4,564	4,552
Provision for bonuses for directors (and other officers)	114	210
Provision for loss on construction contracts	1,214	968
Provision for loss on real estate business and other	2	-
Asset retirement obligations	-	28
Other	336	266
Total current liabilities	241,713	339,658
Non-current liabilities		
Bonds payable	96,000	97,000
Long-term borrowings	22,500	-
Deferred tax liabilities	267	1,957
Provision for retirement benefits	5,990	5,870
Provision for share awards for directors (and other officers)	251	243
Provision for environmental measures	-	1
Asset retirement obligations	838	1,106
Other	5,172	5,250
Total non-current liabilities	131,019	111,429
Total liabilities	372,733	451,087

NISHIMATSU CONSTRUCTION CO., LTD. (1820)
Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Net assets		
Shareholders' equity		
Share capital	23,513	23,513
Capital surplus		
Legal capital surplus	20,780	20,780
Total capital surplus	20,780	20,780
Retained earnings		
Legal retained earnings	5,878	5,878
Other retained earnings		
Reserve for tax purpose reduction entry of replacement assets	840	825
General reserve	91,475	96,475
Retained earnings brought forward	20,169	30,885
Total retained earnings	118,364	134,064
Treasury shares	(8,220)	(8,177)
Total shareholders' equity	154,437	170,181
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	10,826	14,285
Total valuation and translation adjustments	10,826	14,285
Total net assets	165,264	184,467
Total liabilities and net assets	537,998	635,554

(2) Non-Consolidated Statements of Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales		
Net sales of completed construction contracts	321,293	355,239
Net sales in real estate business and other	26,695	24,173
Total net sales	347,988	379,412
Cost of sales		
Cost of sales of completed construction contracts	288,774	313,696
Cost of sales in real estate business and other	17,862	15,068
Total cost of sales	306,637	328,764
Gross profit		
Gross profit on completed construction contracts	32,518	41,543
Gross profit on real estate business and other	8,832	9,105
Total gross profit	41,351	50,648
Selling, general and administrative expenses		
Remuneration for directors (and other officers)	353	291
Employees' salaries and allowances	10,905	12,055
Retirement payments	13	8
Retirement benefit expenses	438	497
Legal welfare expenses	1,225	1,344
Welfare expenses	659	512
Repair and maintenance expenses	148	235
Stationery expenses	831	1,236
Communication and transportation expenses	1,247	1,348
Power utilities expenses	86	100
Research study expenses	459	901
Advertising expenses	778	605
Provision of allowance for doubtful accounts	(60)	5
Entertainment expenses	473	576
Donations	139	197
Rent expenses on land and buildings	773	904
Depreciation	588	540
Taxes and dues	1,066	1,358
Insurance expenses	75	83
Miscellaneous expenses	726	815
Total selling, general and administrative expenses	20,931	23,619
Operating profit	20,420	27,028

NISHIMATSU CONSTRUCTION CO., LTD. (1820)
Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Non-operating income		
Interest income	303	428
Interest on securities	0	0
Dividend income	891	994
Foreign exchange gains	-	416
Other	413	629
Total non-operating income	1,608	2,469
Non-operating expenses		
Interest expenses	557	1,055
Interest expenses on bonds	748	1,149
Financing expenses	115	112
Foreign exchange losses	319	-
Other	104	158
Total non-operating expenses	1,846	2,475
Ordinary profit	20,182	27,022
Extraordinary income		
Gain on sale of non-current assets	4	14
Gain on sale of investment securities	7,005	8,338
Compensation income	345	-
Settlement income	-	500
Other	-	5
Total extraordinary income	7,356	8,858
Extraordinary losses		
Loss on sale of non-current assets	456	25
Loss on retirement of non-current assets	339	66
Impairment losses	21	615
Loss on development businesses	-	246
Loss on valuation of investment securities	170	279
Loss on business of subsidiaries and associates	2,192	-
Other	2	202
Total extraordinary losses	3,184	1,434
Profit before income taxes	24,354	34,446
Income taxes - current	5,300	9,912
Income taxes - deferred	1,518	99
Total income taxes	6,819	10,012
Profit	17,535	24,433

(3) Non-Consolidated Statements of Changes in Equity

For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity								
	Share capital	Capital surplus			Retained earnings				
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings			Total retained earnings
					Reserve for tax purpose reduction entry of replacement assets	General reserve	Retained earnings brought forward		
Balance at beginning of period	23,513	20,780	0	20,780	5,878	855	136,475	16,272	159,481
Changes during period									
Reversal of reserve for tax purpose reduction entry of replacement assets						(14)		14	–
Provision of general reserve									–
Reversal of general reserve							(45,000)	45,000	–
Dividends of surplus								(9,526)	(9,526)
Profit								17,535	17,535
Purchase of treasury shares									
Disposal of treasury shares									
Cancellation of treasury shares			(0)	(0)				(49,125)	(49,125)
Net changes in items other than shareholders' equity									
Total changes during period	–	–	(0)	(0)	–	(14)	(45,000)	3,897	(41,117)
Balance at end of period	23,513	20,780	–	20,780	5,878	840	91,475	20,169	118,364

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	(57,344)	146,430	16,905	16,905	163,336
Changes during period					
Reversal of reserve for tax purpose reduction entry of replacement assets		-			-
Provision of general reserve		-			-
Reversal of general reserve		-			-
Dividends of surplus		(9,526)			(9,526)
Profit		17,535			17,535
Purchase of treasury shares	(6)	(6)			(6)
Disposal of treasury shares	4	4			4
Cancellation of treasury shares	49,125	-			-
Net changes in items other than shareholders' equity			(6,078)	(6,078)	(6,078)
Total changes during period	49,123	8,006	(6,078)	(6,078)	1,927
Balance at end of period	(8,220)	154,437	10,826	10,826	165,264

For the fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity								
	Share capital	Capital surplus			Retained earnings				
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings			Total retained earnings
					Reserve for tax purpose reduction entry of replacement assets	General reserve	Retained earnings brought forward		
Balance at beginning of period	23,513	20,780	–	20,780	5,878	840	91,475	20,169	118,364
Changes during period									
Reversal of reserve for tax purpose reduction entry of replacement assets						(15)		15	–
Provision of general reserve							5,000	(5,000)	–
Reversal of general reserve									–
Dividends of surplus								(8,732)	(8,732)
Profit								24,433	24,433
Purchase of treasury shares									
Disposal of treasury shares									
Cancellation of treasury shares									
Net changes in items other than shareholders' equity									
Total changes during period	–	–	–	–	–	(15)	5,000	10,716	15,700
Balance at end of period	23,513	20,780	–	20,780	5,878	825	96,475	30,885	134,064

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	(8,220)	154,437	10,826	10,826	165,264
Changes during period					
Reversal of reserve for tax purpose reduction entry of replacement assets		–			–
Provision of general reserve		–			–
Reversal of general reserve		–			–
Dividends of surplus		(8,732)			(8,732)
Profit		24,433			24,433
Purchase of treasury shares	(5)	(5)			(5)
Disposal of treasury shares	49	49			49
Cancellation of treasury shares		–			–
Net changes in items other than shareholders' equity			3,458	3,458	3,458
Total changes during period	43	15,744	3,458	3,458	19,203
Balance at end of period	(8,177)	170,181	14,285	14,285	184,467

5. Others

Non-Consolidated Amounts of Construction Orders Received, Completed, and Carried Forward

			Previous fiscal year (From April 1, 2024 to March 31, 2025)			Fiscal year under review (From April 1, 2025 to March 31, 2026)			Comparison with the previous fiscal year	
			Amount	Ratio		Amount	Ratio		Increase/decrease (amount)	Increase/ decrease (%)
			Millions of yen	%	%	Millions of yen	%	%	Millions of yen	%
			Construction Orders Received	Civil Engineering	Domestic Public Sector	163,811	80.0		53,500	42.1
Domestic Private Sector	25,742	12.6				28,093	22.1		2,351	9.1
Overseas	15,038	7.4				45,420	35.8		30,381	202.0
Total	204,591	100.0			49.9	127,014	100.0	34.3	(77,577)	(37.9)
Building	Domestic Public Sector	23,678		11.5		11,468	4.7		(12,209)	(51.6)
	Domestic Private Sector	181,624		88.5		231,864	95.5		50,239	27.7
	Overseas	9		0.0		(527)	(0.2)		(536)	–
Total	205,312	100.0		50.1	242,805	100.0	65.7	37,493	18.3	
Total	Domestic Public Sector	187,489		45.7		64,969	17.6		(122,519)	(65.3)
	Domestic Private Sector	207,366		50.6		259,957	70.3		52,590	25.4
	Overseas	15,048		3.7		44,892	12.1		29,844	198.3
	Total	409,904		100.0	100.0	369,819	100.0	100.0	(40,084)	(9.8)
Construction Orders Completed	Civil Engineering	Domestic Public Sector	78,105	60.0		81,156	57.7		3,050	3.9
		Domestic Private Sector	29,063	22.3		39,987	28.4		10,924	37.6
		Overseas	23,081	17.7		19,588	13.9		(3,492)	(15.1)
		Total	130,250	100.0	40.5	140,732	100.0	39.6	10,481	8.0
	Building	Domestic Public Sector	21,622	11.3		22,443	10.5		821	3.8
		Domestic Private Sector	169,410	88.7		192,591	89.8		23,180	13.7
		Overseas	9	0.0		(527)	(0.2)		(536)	–
	Total	191,042	100.0	59.5	214,507	100.0	60.4	23,464	12.3	
	Total	Domestic Public Sector	99,727	31.0		103,599	29.2		3,871	3.9
		Domestic Private Sector	198,473	61.8		232,578	65.5		34,104	17.2
		Overseas	23,091	7.2		19,061	5.4		(4,029)	(17.5)
		Total	321,293	100.0	100.0	355,239	100.0	100.0	33,946	10.6
Construction Orders Carried Forward	Civil Engineering	Domestic Public Sector	220,343	60.5		192,687	55.0		(27,655)	(12.6)
		Domestic Private Sector	73,878	20.3		61,984	17.7		(11,893)	(16.1)
		Overseas	69,872	19.2		95,703	27.3		25,831	37.0
		Total	364,094	100.0	54.0	350,376	100.0	50.9	(13,718)	(3.8)
	Building	Domestic Public Sector	46,443	15.0		35,468	10.5		(10,974)	(23.6)
		Domestic Private Sector	263,536	85.0		302,810	89.5		39,273	14.9
		Overseas	–	–		–	–		–	–
	Total	309,980	100.0	46.0	338,278	100.0	49.1	28,298	9.1	
	Total	Domestic Public Sector	266,786	39.6		228,156	33.1		(38,630)	(14.5)
		Domestic Private Sector	337,415	50.0		364,794	53.0		27,379	8.1
		Overseas	69,872	10.4		95,703	13.9		25,831	37.0
		Total	674,074	100.0	100.0	688,654	100.0	100.0	14,580	2.2